Montclair Health System, LLC
Consolidated Balance Sheet
(Unaudited; in thousands)

		March 31, 2026
Assets		
Current assets:		
Accounts receivable, net	$	50,796
Inventories		8,659
Prepaid expenses		1,771
Other current assets		29,190
Total current assets		90,416
Property and equipment, net		59,498
Right of use assets		33,425
Goodwill		126,317
Other intangible assets, net		5,600
Amounts due from affiliates		32,274
Other assets		242
Total assets	$	347,772
Liabilities and equity		
Current liabilities:		
Accounts payable	$	11,451
Accrued salaries and benefits		8,002
Other accrued expenses and liabilities		25,302
Current installments of long-term debt		982
Total current liabilities		45,737
Long-term debt, less current installments		2,087
Noncurrent lease liabilities		26,877
Total liabilities		74,701
Total equity:		
Common units		63,276
Accumulated earnings		209,795
Total equity		273,071
Total liabilities and equity	$	347,772

Montclair Health System, LLC

Consolidated Income Statement

(Unaudited; in thousands)

	Three Months Ended March 31, 2026
Total revenue	$ 111,613
Expenses:	
Salaries and benefits	35,230
Professional fees	13,903
Supplies	12,273
Other operating expenses	23,529
Depreciation and amortization	3,026
Management fees	2,077
Total operating expenses	90,038
Income from operations	21,575
Loss from equity method investment	(77)
Interest income, net	387
Net income	$ 21,885

Montclair Health System, LLC

Consolidated Statement of Equity

(Unaudited; in thousands, except for unit amounts)

	Units	Amount	Accumulated Earnings	Total
Balance at December 31, 2025	**1,900**	**$ 63,276**	**$ 208,375**	**$ 271,651**
Distributions made to:				
LHP Montclair, LLC	-	-	(16,372)	(16,372)
Hackensack UMC	-	-	(4,093)	(4,093)
Net income	-	-	21,885	21,885
Balance at March 31, 2026	**1,900**	**$ 63,276**	**$ 209,795**	**$ 273,071**

Montclair Health System, LLC
Consolidated Statement of Cash Flow
(Unaudited; in thousands)

	Three Months Ended March 31, 2026
Cash flows from operating activities:	
Net income	$ 21,885
Adjustments to reconcile net income to net cash provided by operating activities:	
Loss from equity method investment	77
Depreciation and amortization	3,026
Changes in operating assets and liabilities, net of effect of acquisitions and divestitures:	
Accounts receivable	2,040
Inventories and other assets	(17,121)
Accounts payable and accrued expenses	8,123
Net cash provided by operating activities	**18,030**
Cash flows from investing activities:	
Purchases of property and equipment	(3,850)
Distributions from equity method investment	(149)
Net cash used in investing activities	**(3,999)**
Cash flows from financing activities:	
Payments of principal on long-term debt	(242)
Distributions to noncontrolling interests	(20,465)
Payments to affiliate	6,676
Net cash used in financing activities	**(14,031)**
Change in cash and cash equivalents	**–**
Cash and cash equivalents at beginning of period	–
Cash and cash equivalents at end of period	**$ –**